The Fulton County Ryan White Part A Program and subrecipients comply with federal, state, and local prohibitions against discrimination on the basis of race, color, national origin, disability, age, sexual or gender identity, genetic information, and religion.

Fulton County is an equal opportunity employer encouraging diversity. If you need reasonable modifications due to a disability, including communications in an alternate format, please contact (404) 613-1204. For TDD/TYY or Georgia Relay Service Access, dial 711.

Fulton County Government hereby gives public notice that it is the policy of the County to assure full compliance with Title VI of the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, and related statutes and regulations in all programs and activities. It is our policy that no person in the United States of America shall, on the grounds of race, color, national origin, sex, age, or disability be excluded from the participation in, be denied the benefits of or be otherwise subjected to discrimination under any of our programs or activities. Any person who believes they have been subjected to unlawful discriminatory practice under Title VI has a right to file a formal complaint. Any such complaint must be filed in writing or in person with Fulton County Government, Title VI Coordinator, within one hundred-eighty (180) days following the date of the alleged discriminatory action. Title VI Discrimination Complaint Forms may be obtained from the Equal Opportunity Division by calling (404) 612-3735.
This project is supported by the Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services (HHS) under the Ryan White HIV/AIDS Treatment Extension Act of 2009 (Public Law 111-87) via grant H89HA00007. The information or content and conclusions are those of Fulton County (Atlanta EMA) Ryan White Part A Program and should not be construed as the official position or policy of, nor should any endorsements be inferred by, HRSA, HHS, or the U.S. Government.
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GENERAL INFORMATION

Purpose

The Fulton County Ryan White Program has developed this manual to further the effective implementation of Ryan White Part A Program grant management and service delivery. The purpose is to standardize processes and to facilitate compliance with legislative and programmatic requirements.

Legislative and Regulatory Requirements

The Ryan White Part A program is authorized by Part A of Title XXVI of the Public Health Services Act, as amended by the Ryan White Treatment Extension Act of 2009 (hereinafter referred to as the Ryan White HIV/AIDS Program or RWHAP). Part A funds, which include Minority AIDS Initiative (MAI) funds, provide direct financial assistance to Eligible Metropolitan Areas (EMAs) that have been the most severely affected by the HIV epidemic to assist EMAs in developing or enhancing access to a comprehensive continuum of high quality, community-based care for low-income individuals and families with HIV disease.

The following statutes, regulations, administrative requirements, OMB Circulars, HHS Grants Policy Directives are applicable to Ryan White HIV/AIDS Program grants:


2. National Policy Requirements
   - 2 CFR Part 175 – Award term for trafficking in persons;
   - 2 CFR 376 – HHS codification of non-procurement debarment and suspension;
   - 2 CFR 382 – HHS codification of Drug-Free Workplace Act common rule;
   - 45 CFR 46 – Protection of Human Subjects;
   - 45 CFR 80, 81, 84, 85, 86, 90, 91 – HHS codification of nondiscrimination statutes;
   - 45 CFR 87 – Equal Treatment for Faith-Based Organizations; and,
3. Program Regulations: Issued by HRSA, these regulations generally have a statutory basis and elaborate on the requirements contained in the authorizing legislation, Public Health Service Act, Sections 2601-2610 (42 USC 300ff-11 – 300ff-20), as amended by the Ryan White HIV/AIDS Treatment Extension Act of 2009 (Public Law 111-87), and Program policies and requirements. These are supplemented by Policies and Program letters issued periodically by HAB which are available at: 

http://hab.hrsa.gov/manageyourgrant/policiesletters.html

Universal Monitoring Standards

Part A Fiscal Monitoring Standards

Part A Program Monitoring Standards

4. Administrative Requirements: Provides definitions and requirements for a range of administrative requirements for the agency and recipients.

5. OMB Circulars
OMB Circular A-133 – Audits of States, Local Governments, and Non-Profit Agencies. 5. HHS Grants Policy Statement, January 1, 2007

The Office of Management and Budget (OMB) has consolidated, in 2 CFR Part 200, the uniform grants administrative requirements, cost principles, and audit requirements for all organization types (state and local governments, non-profit and educational institutions, and hospitals) receiving federal awards. These requirements, known as the “Uniform Guidance,” are applicable to recipients and subrecipients of federal funds. The OMB Uniform Guidance has been codified by the Department of Health and Human Services (HHS) in 45 CFR Part 75—Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards.

http://www.ecfr.gov/cgi-bin/retrieveECFR?gp=1&SID=8e23e677af6f342fbd93466031680c1&ty=HTML&h=L&mc=true&r=PART&n=pt45.1.75

RWHAP grant and cooperative agreement recipients and subrecipients should be thoroughly familiar with 45 CFR Part 75. Recipients are required to monitor the activities of the subrecipient to ensure the subaward is used for authorized purposes in compliance with applicable statute, regulations, policies and the terms and conditions of the award (see 45 CFR §§ 75.351-352).

http://www.ecfr.gov/cgi-bin/retrieveECFR?gp=1&SID=8e23e677af6f342fbd93466031680c1&ty=HTML&h=L&mc=true&r=PART&n=pt45.1.75#sg45.1.75_1344_675_1350.sg4

45 CFR Part 75, Subpart E—Cost Principles must be used in determining allowable costs that may be charged to a RWHAP award. Costs must be necessary and reasonable to carry out approved project activities, allocable to the funded project, and allowable under the Cost Principles, or otherwise authorized by the RWHAP statute. The treatment of costs must be consistent with recipient or subrecipient policies and procedures that apply uniformly to both federally-financed and other non-federally funded activities. http://www.ecfr.gov/cgi-bin/retrieveECFR?gp=1&SID=8e23e677af6f342fbd93466031680c1&ty=HTML&h=L&mc=true&r=PART&n=pt45.1.75#sp45.1.75.e
6. The HHS Grants Policy Statement (GPS) serves as the general terms and conditions of HRSA’s discretionary grant and cooperative agreement awards to organizations. Recipients are subject to these general terms and conditions unless there are statutory, regulatory, or award-specific requirements to the contrary (as specified in individual Notices of Award). The GPS can be found at http://www.hrsa.gov/grants/hhsgrantspolicy.pdf.

7. The Code of Federal Regulations, 74 C.F.R. 74.51(a) and 2 C.F.R. 215.51(a) state that “[r]ecipients are responsible for managing and monitoring each project, program, sub-award, function, or activity supported by the award.” Under 2 C.F.R. 215.51, monitoring generally includes a need for:
   - Performance reports;
   - Comparison of actual accomplishments with goals and objectives;
   - Analysis and explanation of cost overruns;
   - Notification to the Federal awarding agency of developments that have a significant impact on the award supported activities; and,
   - Site visits

**Monitoring Requirements**

Federal regulations explicitly state that recipients have a responsibility to monitor their funded providers to ensure they are using their Federal grant program funds in accordance with program requirements.

**Title 45 CFR 92.40, monitoring and reporting program performance; monitoring by recipients:**

- Recipients are responsible for managing the day-to-day operations of grant and subgrant supported activities. Recipients must monitor grant and subgrant supported activities to assure compliance with applicable Federal requirements and that performance goals are being achieved. Recipient monitoring must cover each program, function, or activity.

**Title 45 CFR 74.51, monitoring and reporting program performance:**

- Recipients are responsible for managing and monitoring each project, program, subaward, function or activity supported by the award. Recipients shall monitor
subawards to ensure that subrecipients have met the audit requirements as set forth in §74.26.

The Federal regulations go on to affirm that recipients are required to maintain, as set forth in 45 CFR Sec. 74.47:

- (a) system for contract administration...to ensure subrecipient conformance with the terms, conditions and specifications of the contract and to ensure adequate and timely follow-up of all purchases...[Recipients] shall evaluate subrecipient performance and document, as appropriate, whether subrecipients have met the terms, conditions, and specifications of the contract.

**Fulton County Ryan White Part A Program Overview**

**Goal:**

The goal of the Fulton County Ryan White Part A (Part A Program) is to provide for the development, organization, coordination and operation of an effective and cost-efficient system for the delivery of essential services to individuals and families affected by HIV disease in order to improve health outcomes.

**Program Organization:**

**Introduction**

**POLICIES** are the rules or guidelines by which an agency operates. They may be general or specific, but always reflect the philosophy, mission, and goals of the organization. Policies are generally approved by the organization’s leadership and implemented by management. They define operations such as staff organization, services, hours, and conditions for business transactions. They might, among many other functions, set the criteria for eligibility for services, establish the agency's commitment to confidentiality in all functions, or processes for contract management or monitoring.

**PROCEDURES** are the methods, the sets of instructions, by which policies are carried out. They give specific steps for accomplishing tasks, handling information, and making service delivery decisions. They may specify, for example, how phones are answered, how appointments are scheduled, who makes record entries, how bills are paid, how grievances are addressed, and what steps are taken in cases of medical emergency or a security threat.
Program Manual Components:

This Program Manual is comprised of several inter-related and inter-dependent parts:

1. This Document which provides an overview and framework
2. A series of Policy and Procedure Notices (PPNs), incorporated herein by reference
3. An Index of PPNs, incorporated herein by reference
4. The Ryan White Master Contract, incorporated herein by reference
5. Quality Management Plan, incorporated herein by reference
6. Standards and Indicators, incorporated herein by reference
7. Atlanta EMA CAREWare Manual, incorporated herein by reference
8. HRSA/HAB Fiscal Monitoring Standards:
9. HRSA/HAB Program Monitoring Standards:
10. HRSA/HAB Universal Monitoring Standards:
11. HRSA/HAB National Monitoring Standards Frequently Asked Questions:

Policy Notices

Clusters of business transactions and requirements divide the Policy and Procedure Notices. There are four categories of Policy Notices:

1. Programmatic Policies and Procedures (PPPN) – which apply to subrecipients
2. Fiscal Policies and Procedures (FPPN) – which apply to subrecipients
3. Recipient Policies and Procedures (RPPN) – which apply to subrecipients
4. Policy Clarification Notices (PCN) – which relate to an approved PPPN or FPPN and provide additional information related to the referenced policy.

Policy and Procedure Notices typically will contain:

- Summary and Purpose of PPN – provides a background, description and intent of the policy.
- Authority – legislation, regulation, or other governing language, or origin of the policy and the entity that provides oversight for implementation of the policy and procedure.
Policy and Procedures – action items required for the subrecipient to be in compliance with the policy.

Verification – the process and/or documents which will be used to verify compliance with Policies and Procedures

Approval Date – the effective date of the policy including any revision dates.

Updates

The development of Ryan White Part A Program policies and procedures is an iterative process requiring ongoing refinements that could be driven by changes in legislation or County practices, administrative, fiscal, programmatic, or continuous quality improvement. Hence, any updates or revisions to these policies and procedures will be provided by the Ryan White Part A Program Office in the form of a Policy Clarification Notice (PCN) identifying the policy or procedure change, the effective date, and changes in the policy or a new Policy and Procedure Notice (PPN).

Any revised policies and procedures are to be inserted in the appropriate section of the manual and shared with appropriate staff responsible for implementation of the policy and procedure.

Questions

Questions regarding the implementation of the policies and procedures contained herein should be directed to the Ryan White Part A Program Office, typically through the designated Project Officer. Any exemption to these policies and procedures will be approved in writing by an authorized agent of the Ryan White Part A Program.

Additional Guidance


- Additional information for subrecipients may be found at the Fulton County Ryan White Part A website: [http://ryanwhiteatl.org](http://ryanwhiteatl.org)
Service Categories

In every instance, HAB expects that services supported with RWHAP funds will (1) fall within the legislatively-defined range of services, (2) as appropriate, within Part A, have been identified as a local priority by the HIV Health Services Planning Council\(^1\), and (3) meet documented needs and contribute to the establishment of a continuum of care.

RWHAP funds are intended to support only the HIV-related needs of eligible individuals. Recipients and subrecipients must be able to make an explicit connection between any service supported with RWHAP funds and the intended client’s HIV status, or care-giving relationship to a person with HIV.

Below is the list of HRSA approved service categories.

AIDS Drug Assistance Program Treatments
AIDS Pharmaceutical Assistance
Child Care Services
Early Intervention Services (EIS)
Emergency Financial Assistance
Food Bank/Home Delivered Meals
Health Education/Risk Reduction
Health Insurance Premium and Cost Sharing Assistance for Low-Income Individuals
Home and Community-Based Health Services
Home Health Care
Hospice Services
Housing
Legal Services
Linguistic Services
Medical Case Management, including Treatment Adherence Services
Medical Nutrition Therapy
Medical Transportation
Mental Health Services
Non-medical Case Management Services
Oral Health Care
Other Professional Services
Outpatient/Ambulatory Health Services
Outreach Services
Permanency Planning

\(^1\) The HIV Health Services Planning Council for the Atlanta EMA is the “Metropolitan Atlanta HIV Health Services Planning Council”.

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Psychosocial Support Services
Referral for Health Care and Support Services
Rehabilitation Services
Respite Care
Substance Abuse Outpatient Care
Substance Abuse Services (Residential)

Not all services may have been prioritized or may have funds allocated by the Metropolitan Atlanta HIV Health Services Planning Council. For the most current list of service categories prioritized by the Planning Council please see the Ryan White website: www.ryanwhiteatl.org

Please also see PPPN-005 Local Policies Affecting Funding.

Service Definitions

RWHAP funds are intended to support only the HIV-related needs of clients. All services provided to HIV-positive, HIV-indeterminate (infants <2 years only), and HIV-affected clients must always promote the medical outcomes of the infected client.

Services are divided into three groups:
- Administrative and technical services
- Core medical services
- Support services

Administrative and Technical Services

Planning or evaluation services are the systematic (orderly) collection of information about the characteristics, activities, and outcomes of services or programs to assess the extent to which objectives have been achieved, to identify needed improvements, and/or to make decisions about future programming.

Administrative or technical support services are the provision of quality and responsive support services to an organization. These may include human resources, financial management, and administrative services (e.g., property management, warehousing, printing/publications, libraries, claims, medical supplies, and conference/training facilities).

Fiscal intermediary services are the provision of administrative services to the recipient of record by a pass-through organization. The responsibilities of these organizations
may include determining the eligibility of RWHAP recipients, deciding how funds are allocated to recipients, awarding RWHAP funds to recipients, monitoring recipients for compliance with RWHAP-specific requirements, and completing required reports.

**Other fiscal services** are the receipt or collection of reimbursements on behalf of health care professionals for services rendered or other related fiduciary services pursuant to health care professional contracts.

**Technical assistance services** identify the need for and the delivery of practical program and technical support to the RWHAP community. These services should help recipients, planning bodies, and communities affected by HIV and AIDS to design, implement, and evaluate RWHAP-supported planning and primary care service-delivery systems.

**Capacity development services** are services to develop a set of core competencies that in turn help organizations foster effective HIV health care services, including the quality, quantity, and cost-effectiveness of such services. These competencies also sustain the infrastructure and resource base necessary to develop and support these services. Core competencies include management of program finances; effective HIV service delivery, including quality assurance, personnel management, and board development; resource development, including preparation of grant applications to obtain resources and purchase supplies/equipment; service evaluation; and development of cultural competency.

**Quality management services** comprise systematic processes with identified leadership, accountability, and dedicated resources using data and measurable outcomes to determine progress toward relevant, evidence-based benchmarks. Quality management programs should focus on linkages, efficiencies, and provider and client expectations in addressing outcome improvement, and they need to adapt to change. The process is continuous and should fit in the framework of other program quality assurance and quality improvement activities, such as the Institute for Healthcare Improvement, the Joint Commission on the Accreditation of Healthcare Organizations, and Medicaid. Data collected as part of this process should be fed back into the quality management process to assure that goals are accomplished and outcomes improved.

Quality management is a continuous process to improve how a health or social service meets or exceeds established professional standards and user expectations. The purpose of a quality management program is to ensure that (1) services adhere to PHS guidelines and established clinical practice; (2) program improvements include supportive services; (3) supportive services are linked to access and adherence to medical care; and (4) demographic, clinical, and utilization data are used to evaluate and
address characteristics of the local epidemic. For further information on quality management, please refer to the resources available at:


The following core medical and support service categories are important to assist in the diagnosis of HIV infection, linkage to care for seropositive individuals, retention in care, and the provision of HIV treatment. To be an allowable cost under the RWHAP, all services must relate to HIV diagnosis, care and support and must adhere to established HIV clinical practice standards consistent with HHS treatment guidelines. In addition, all providers must be appropriately licensed and in compliance with state and local regulations. Recipients are required to work toward the development and adoption of service standards for all RWHAP-funded services.

**Core Medical Services**

Core medical services are specified in the Ryan White HIV/AIDS Treatment Extension Act of 2009. They are a set of essential, direct health care services provided to RWHAP clients who are HIV positive or HIV indeterminate (infants <2 years only), with one exception. HIV-negative clients may receive HIV counseling and testing (HC&T) services under Early Intervention Services for Part A; HC&T data are reported in the Provider Report.

HRSA requires that Ryan White recipients assure that not less than 75% of its funding is used to provide the **core medical services** that are needed in the EMA for individuals who are identified and eligible under the Ryan White HIV/AIDS Program before spending any resources on support services.

See:

- RPPN-004 Core Medical Services Spending
- RPPN-005 Support Services Spending

Reference:

Ryan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds, HAB Policy Clarification Notice (PCN) #16-02 which replaces #10-02

http://hab.hrsa.gov/affordablecareact/service_category_pcn_16-02_final.pdf
HIV/AIDS Bureau (HAB) Ryan White HIV/AIDS Program (RWHAP) Policy Clarification Notice 16-02: Eligible Individuals and Allowable Uses of Funds Frequently Asked Questions

**Outpatient/Ambulatory Health Services (OAHS)** are diagnostic and therapeutic services provided directly to a client by a licensed healthcare provider in an outpatient medical setting. Outpatient medical settings include clinics, medical offices, and mobile vans where clients do not stay overnight. Emergency room or urgent care services are not considered outpatient settings. Allowable activities include:

- Medical history taking
- Physical examination
- Diagnostic testing, including laboratory testing
- Treatment and management of physical and behavioral health conditions
- Behavioral risk assessment, subsequent counseling, and referral
- Preventive care and screening
- Pediatric developmental assessment
- Prescription, and management of medication therapy
- Treatment adherence
- Education and counseling on health and prevention issues
- Referral to and provision of specialty care related to HIV diagnosis

Program Guidance: Treatment Adherence services provided during an Outpatient/Ambulatory Health Service visit should be reported under the OAHS category whereas Treatment Adherence services provided during a Medical Case Management visit should be reported in the Medical Case Management service category.


See Early Intervention Services Priority Service Category.

**AIDS Drug Assistance Program Treatments**: The AIDS Drug Assistance Program (ADAP) is a state-administered program authorized under Part B of the RWHAP to provide FDA-approved medications to low-income clients with HIV disease who have no coverage or limited health care coverage. ADAPs may also use program funds to purchase health insurance for eligible clients and for services that enhance access to, adherence to, and monitoring of antiretroviral therapy. RWHAP ADAP recipients must conduct a cost
effectiveness analysis to ensure that purchasing health insurance is cost effective compared to the cost of medications in the aggregate.

Eligible ADAP clients must be living with HIV and meet income and other eligibility criteria as established by the state. Program Guidance:


**AIDS Pharmaceutical Assistance** services fall into two categories, based on RWHAP Part funding.

1. **Local Pharmaceutical Assistance Program (LPAP)** is operated by a RWHAP Part A or B recipient or subrecipient as a supplemental means of providing medication assistance when an ADAP has a restricted formulary, waiting list and/or restricted financial eligibility criteria.

RWHAP Part A or B recipients using the LPAP service category must establish the following:
- Uniform benefits for all enrolled clients throughout the service area
- A recordkeeping system for distributed medications
- An LPAP advisory board
- A drug formulary approved by the local advisory committee/board
- A drug distribution system
- A client enrollment and eligibility determination process that includes screening for ADAP and LPAP eligibility with rescreening at minimum of every six months
- Coordination with the state’s RWHAP Part B ADAP
  - A statement of need should specify restrictions of the state ADAP and the need for the LPAP
Implementation in accordance with requirements of the 340B Drug Pricing Program and the Prime Vendor Program

2. **Community Pharmaceutical Assistance Program** is provided by a RWHAP Part C or D recipient for the provision of long-term medication assistance to eligible clients in the absence of any other resources. The medication assistance must be greater than 90 days.

Program Guidance:
For LPAPs: Only RWHAP Part A grant award funds or Part B Base award funds may be used to support an LPAP. ADAP funds may not be used for LPAP support. LPAP funds are not to be used for Emergency Financial Assistance. Emergency Financial Assistance may assist with medications not covered by the LPAP.

For Community Pharmaceutical Assistance: This service category should be used when RWHAP Part C or D funding is expended to routinely refill medications. RWHAP Part C or D recipients should use the Outpatient Ambulatory Health Services or Emergency Financial Assistance service for non-routine, short-term medication assistance.


See also AIDS Drug Assistance Program Treatments and Emergency Financial Assistance Priority Service Categories.

**Oral Health Care** includes diagnostic, preventive, and therapeutic services provided by a dental health care professional licensed to provide health care in the State or jurisdiction, including general dental practitioners, dental specialists, and dental hygienists, as well as licensed and trained dental assistants.

**Early Intervention Services (EIS)** is defined by RWHAP legislation – see § 2651(e) of the Public Health Service Act.

Program Guidance: The elements of EIS often overlap with other service category descriptions; however, EIS is the combination of such services rather than a stand-alone service. RWHAP Part A recipients and subrecipients should be aware of programmatic expectations that stipulate the allocation of funds into specific service categories.
RWHAP Parts A EIS services must include the following four components:

1. Targeted HIV testing to help the unaware learn of their HIV status and receive referral to HIV care and treatment services if found to be HIV-infected
   - Recipients must coordinate these testing services with other HIV prevention and testing programs to avoid duplication of efforts
   - HIV testing paid for by EIS cannot supplant testing efforts paid for by other sources
2. Referral services to improve HIV care and treatment services at key points of entry
3. Access and linkage to HIV care and treatment services such as HIV Outpatient/Ambulatory Health Services, Medical Case Management, and Substance Abuse Care
4. Outreach Services and Health Education/Risk Reduction related to HIV diagnosis

**Health Insurance Premium and Cost Sharing Assistance for Low-Income Individuals (HIP),** provides financial assistance for eligible clients living with HIV to maintain continuity of health insurance or to receive medical and pharmacy benefits under a health care coverage program. To use RWHAP funds for health insurance premium and cost-sharing assistance, a RWHAP Part recipient must implement a methodology that incorporates the following requirements:

- RWHAP Part recipients must ensure that clients are buying health coverage that, at a minimum, includes at least one drug in each class of core antiretroviral therapeutics from the Department of Health and Human Services (HHS) treatment guidelines along with appropriate HIV outpatient/ambulatory health services [https://aidsinfo.nih.gov/guidelines](https://aidsinfo.nih.gov/guidelines)
- RWHAP Part recipients must assess and compare the aggregate cost of paying for the health coverage option versus paying for the aggregate full cost for medications and other appropriate HIV outpatient/ambulatory health services, and allocate funding to Health Insurance Premium and Cost Sharing Assistance only when determined to be cost effective

The service provision consists of either or both of the following:

- Paying health insurance premiums to provide comprehensive HIV Outpatient/Ambulatory Health Services and pharmacy benefits that provide a full range of HIV medications for eligible clients
- Paying cost-sharing on behalf of the client

Program Guidance: Traditionally, RWHAP Parts A and B funding support health insurance premiums and cost-sharing assistance. If a RWHAP Part C or D recipient has
the resources to provide this service, an equitable enrollment policy must be in place and it must be cost-effective and sustainable.

See HAB PCN 07-05: Program Part B ADAP Funds to Purchase Health Insurance; http://hab.hrsa.gov/manageyourgrant/pinspals/partbadap0705.html


**Home Health Care** is the provision of services in the home that are appropriate to a client’s needs and are performed by licensed professionals. Services must relate to the client’s HIV disease and may include:

- Administration of prescribed therapeutics (e.g. intravenous and aerosolized treatment, and parenteral feeding)
- Preventive and specialty care
- Wound care
- Routine diagnostics testing administered in the home
- Other medical therapies

✔️ Program Guidance: The provision of Home Health Care is limited to clients that are homebound. Home settings do not include nursing facilities or inpatient mental health/substance abuse treatment facilities.

**Medical Nutrition Therapy** includes:

- Nutrition assessment and screening
- Dietary/nutritional evaluation
- Food and/or nutritional supplements per medical provider’s recommendation
- Nutrition education and/or counseling
These services can be provided in individual and/or group settings and outside of HIV Outpatient/Ambulatory Health Services. Program Guidance: All services performed under this service category must be pursuant to a medical provider’s referral and based on a nutritional plan developed by the registered dietitian or other licensed nutrition professional. Services not provided by a registered/licensed dietician should be considered Psychosocial Support Services under the RWHAP.

See Food-Bank/Home Delivered Meals

**Hospice Services** are end-of-life care services provided to clients in the terminal stage of an HIV-related illness. Allowable services are:
- Mental health counseling
- Nursing care
- Palliative therapeutics
- Physician services
- Room and board

- Program Guidance: Services may be provided in a home or other residential setting, including a non-acute care section of a hospital that has been designated and staffed to provide hospice services. This service category does not extend to skilled nursing facilities or nursing homes.

To meet the need for hospice services, a physician must certify that a patient is terminally ill and has a defined life expectancy as established by the recipient. Counseling services provided in the context of hospice care must be consistent with the definition of mental health counseling. Palliative therapies must be consistent with those covered under respective state Medicaid programs.

**Home and Community-Based Health Services** are provided to a client living with HIV in an integrated setting appropriate to a client’s needs, based on a written plan of care established by a medical care team under the direction of a licensed clinical provider. Services include:
- Appropriate mental health, developmental, and rehabilitation services
- Day treatment or other partial hospitalization services
- Durable medical equipment
- Home health aide services and personal care services in the home

- Program Guidance: Inpatient hospitals, nursing homes, and other long-term care facilities are not considered an integrated setting for the purposes of providing home and community-based health services.
**Mental Health Services** are the provision of outpatient psychological and psychiatric screening, assessment, diagnosis, treatment, and counseling services offered to clients living with HIV. Services are based on a treatment plan, conducted in an outpatient group or individual session, and provided by a mental health professional licensed or authorized within the state to render such services. Such professionals typically include psychiatrists, psychologists, and licensed clinical social workers.

- Program Guidance: Mental Health Services are allowable only for HIV-infected clients. See Psychosocial Support

**Services Substance Abuse Outpatient Care** is the provision of outpatient services for the treatment of drug or alcohol use disorders. Services include:

- Screening
- Assessment
- Diagnosis, and/or
- Treatment of substance use disorder, including:
  - Pretreatment/recovery readiness programs
  - Harm reduction o Behavioral health counseling associated with substance use disorder
  - Outpatient drug-free treatment and counseling
  - Medication assisted therapy
  - Neuro-psychiatric pharmaceutical
  - Relapse prevention

- Program Guidance: Acupuncture therapy may be allowable under this service category only when, as part of a substance use disorder treatment program funded under the RWHAP, it is included in a documented plan.

Syringe access services are allowable, to the extent that they comport with current appropriations law and applicable HHS guidance, including HRSA- or HAB-specific guidance and approval.

See Substance Abuse Services (residential)

**Medical Case Management, including Treatment Adherence Services** is the provision of a range of client-centered activities focused on improving health outcomes in support of the HIV care continuum. Activities may be prescribed by an interdisciplinary team that includes other specialty care providers. Medical Case Management includes all types of
case management encounters (e.g., face-to-face, phone contact, and any other forms of communication). Key activities include:

- Initial assessment of service needs
- Development of a comprehensive, individualized care plan
- Timely and coordinated access to medically appropriate levels of health and support services and continuity of care
- Continuous client monitoring to assess the efficacy of the care plan
- Re-evaluation of the care plan at least every 6 months with adaptations as necessary
- Ongoing assessment of the client’s and other key family members’ needs and personal support systems
- Treatment adherence counseling to ensure readiness for and adherence to complex HIV treatments
- Client-specific advocacy and/or review of utilization of services

In addition to providing the medically oriented services above, Medical Case Management may also provide benefits counseling by assisting eligible clients in obtaining access to other public and private programs for which they may be eligible (e.g., Medicaid, Medicare Part D, State Pharmacy Assistance Programs, Pharmaceutical Manufacturer’s Patient Assistance Programs, other state or local health care and supportive services, and insurance plans through the health insurance Marketplaces/Exchanges).

- Program Guidance: Medical Case Management services have as their objective improving health care outcomes whereas Non-Medical Case Management Services have as their objective providing guidance and assistance in improving access to needed services.

Visits to ensure readiness for, and adherence to, complex HIV treatments shall be considered Medical Case Management or Outpatient/Ambulatory Health Services. Treatment Adherence Services provided during a Medical Case Management visit should be reported in the Medical Case Management service category whereas Treatment Adherence services provided during an Outpatient/Ambulatory Health Service visit should be reported under the Outpatient/Ambulatory Health Services category.

**Support Services**

Support services are a set of services needed to achieve medical outcomes that affect the HIV-related clinical status of a person living with HIV/AIDS. Support services may be provided to HIV-positive and HIV-indeterminate clients (infant <2 years only) as needed.
Support services may also be provided to HIV-affected clients. However, the services provided to HIV-affected clients must always support a medical outcome for the HIV-positive client or HIV indeterminate client (infant <2 years only).

**Non-Medical Case Management Services (NMCM)** provide guidance and assistance in accessing medical, social, community, legal, financial, and other needed services. Non-Medical Case management services may also include assisting eligible clients to obtain access to other public and private programs for which they may be eligible, such as Medicaid, Medicare Part D, State Pharmacy Assistance Programs, Pharmaceutical Manufacturer’s Patient Assistance Programs, other state or local health care and supportive services, or health insurance Marketplace plans. This service category includes several methods of communication including face-to-face, phone contact, and any other forms of communication deemed appropriate by the RWHAP Part recipient. Key activities include:

- Initial assessment of service needs
- Development of a comprehensive, individualized care plan
- Continuous client monitoring to assess the efficacy of the care plan
- Re-evaluation of the care plan at least every 6 months with adaptations as necessary
- Ongoing assessment of the client’s and other key family members’ needs and personal support systems

➢ Program Guidance: Non-Medical Case Management Services have as their objective providing guidance and assistance in improving access to needed services whereas Medical Case Management services have as their objective improving health care outcomes.

**Child Care Services** supports intermittent child care services for the children living in the household of HIV-infected clients for the purpose of enabling clients to attend medical visits, related appointments, and/or RWHAP-related meetings, groups, or training sessions. Allowable use of funds includes:

- A licensed or registered child care provider to deliver intermittent care
- Informal child care provided by a neighbor, family member, or other person (with the understanding that existing federal restrictions prohibit giving cash to clients or primary caregivers to pay for these services)

➢ Program Guidance: The use of funds under this service category should be limited and carefully monitored. Direct cash payments to clients are not permitted.
Such arrangements may also raise liability issues for the funding source which should be carefully weighed in the decision process.

**Emergency Financial Assistance** provides limited one-time or short-term payments to assist the RWHAP client with an emergent need for paying for essential utilities, housing, food (including groceries, and food vouchers), transportation, and medication. Emergency financial assistance can occur as a direct payment to an agency or through a voucher program.

- Program Guidance: Direct cash payments to clients are not permitted. It is expected that all other sources of funding in the community for emergency financial assistance will be effectively used and that any allocation of RWHAP funds for these purposes will be as the payer of last resort, and for limited amounts, uses, and periods of time. Continuous provision of an allowable service to a client should not be funded through emergency financial assistance.

See AIDS Drug Assistance Program Treatments, AIDS Pharmaceutical Assistance, and other corresponding categories

**Food Bank/Home Delivered Meals** refers to the provision of actual food items, hot meals, or a voucher program to purchase food. This also includes the provision of essential non-food items that are limited to the following:
- Personal hygiene products
- Household cleaning supplies
- Water filtration/purification systems in communities where issues of water safety exist.

- Program Guidance: Unallowable costs include household appliances, pet foods, and other non-essential products.

See Medical Nutrition Therapy. Nutritional services and nutritional supplements provided by a registered dietitian are considered a core medical service under the RWHAP.

**Health Education/Risk Reduction** is the provision of education to clients living with HIV about HIV transmission and how to reduce the risk of HIV transmission. It includes sharing information about medical and psychosocial support services and counseling with clients to improve their health status. Topics covered may include:
- Education on risk reduction strategies to reduce transmission such as pre-exposure prophylaxis (PrEP) for clients’ partners and treatment as prevention
- Education on health care coverage options (e.g., qualified health plans through the Marketplace, Medicaid coverage, Medicare coverage)
- Health literacy
- Treatment adherence education

Program Guidance: Health Education/Risk Reduction services cannot be delivered anonymously.

See Early Intervention Services

**Housing Services** provide limited short-term assistance to support emergency, temporary, or transitional housing to enable a client or family to gain or maintain outpatient/ambulatory health services. Housing-related referral services include assessment, search, placement, advocacy, and the fees associated with these services. Housing services are transitional in nature and for the purposes of moving or maintaining a client or family in a long-term, stable living situation. Therefore, such assistance cannot be provided on a permanent basis and must be accompanied by a strategy to identify, relocate, and/or ensure the client or family is moved to, or capable of maintaining, a long-term, stable living situation. Eligible housing can include housing that provides some type of medical or supportive services (such as residential substance use disorder services or mental health services, residential foster care, or assisted living residential services) and housing that does not provide direct medical or supportive services, but is essential for a client or family to gain or maintain access to and compliance with HIV-related outpatient/ambulatory health services and treatment.

Program Guidance: RWHAP Part recipients must have mechanisms in place to allow newly identified clients access to housing services. Upon request, RWHAP recipients must provide HAB with an individualized written housing plan, consistent with RWHAP Housing Policy 11-01, covering each client receiving short term, transitional and emergency housing services. RWHAP recipients and local decision making planning bodies, (i.e., Part A and Part B) are strongly encouraged to institute duration limits to provide transitional and emergency housing services. The US Department of Housing and Urban Development (HUD) defines transitional housing as up to 24 months and HRSA/HAB recommends that recipients consider using HUD's definition as their standard.

Housing services funds cannot be in the form of direct cash payments to clients and cannot be used for mortgage payments.
See PCN 11-01 The Use of Ryan White HIV/AIDS Program Funds for Housing Referral Services and Short-term or Emergency Housing Needs.

Legal Services
See Other Professional Services

**Linguistic Services** provide interpretation and translation services, both oral and written, to eligible clients. These services must be provided by qualified linguistic services providers as a component of HIV service delivery between the healthcare provider and the client. These services are to be provided when such services are necessary to facilitate communication between the provider and client and/or support delivery of RWHAP-eligible services.

- Program Guidance: Services provided must comply with the National Standards for Culturally and Linguistically Appropriate Services (CLAS).

**Medical Transportation** is the provision of nonemergency transportation services that enables an eligible client to access or be retained in core medical and support services.

- Program Guidance:
  Medical transportation may be provided through:
  - Contracts with providers of transportation services
  - Mileage reimbursement (through a non-cash system) that enables clients to travel to needed medical or other support services, but should not in any case exceed the established rates for federal Programs (Federal Joint Travel Regulations provide further guidance on this subject)
  - Purchase or lease of organizational vehicles for client transportation programs, provided the recipient receives prior approval for the purchase of a vehicle
  - Organization and use of volunteer drivers (through programs with insurance and other liability issues specifically addressed)
  - Voucher or token systems

Unallowable costs include:
- Direct cash payments or cash reimbursements to clients
- Direct maintenance expenses (tires, repairs, etc.) of a privately-owned vehicle
- Any other costs associated with a privately-owned vehicle such as lease, loan payments, insurance, license, or registration fees
Other Professional Services allow for the provision of professional and consultant services rendered by members of particular professions licensed and/or qualified to offer such services by local governing authorities. Such services may include:

- Legal services provided to and/or on behalf of the individual living with HIV and involving legal matters related to or arising from their HIV disease, including:
  - Assistance with public benefits such as Social Security Disability Insurance (SSDI)
  - Interventions necessary to ensure access to eligible benefits, including discrimination or breach of confidentiality litigation as it relates to services eligible for funding under the RWHAP
  - Preparation of:
    - Healthcare power of attorney
    - Durable powers of attorney
    - Living wills
    - Permanency planning to help clients/families make decisions about the placement and care of minor children after their parents/caregivers are deceased or are no longer able to care for them, including:
      - Social service counseling or legal counsel regarding the drafting of wills or delegating powers of attorney
      - Preparation for custody options for legal dependents including standby guardianship, joint custody, or adoption
  - Income tax preparation services to assist clients in filing Federal tax returns that are required by the Affordable Care Act for all individuals receiving premium tax credits

Program Guidance: Legal services exclude criminal defense and class-action suits unless related to access to services eligible for funding under the RWHAP.

See 45 CFR § 75.459

Outreach Services include the provision of the following three activities:
1. Identification of people who do not know their HIV status and linkage into Outpatient/Ambulatory Health Services
2. Provision of additional information and education on health care coverage options
3. Reengagement of people who know their status into Outpatient/Ambulatory Health Services

Program Guidance: Outreach programs must be:
Conducted at times and in places where there is a high probability that individuals with HIV infection and/or exhibiting high-risk behavior

Designed to provide quantified program reporting of activities and outcomes to accommodate local evaluation of effectiveness

Planned and delivered in coordination with local and state HIV prevention outreach programs to avoid duplication of effort

Targeted to populations known, through local epidemiologic data or review of service utilization data or strategic planning processes, to be at disproportionate risk for HIV infection.

Funds may not be used to pay for HIV counseling or testing under this service category.


Outreach services cannot be delivered anonymously as personally identifiable information is needed from clients for program reporting.

See Early Intervention Services

**Permanency Planning** See Other Professional Services

**Psychosocial Support Services** provide group or individual support and counseling services to assist eligible people living with HIV to address behavioral and physical health concerns. These services may include:

- Bereavement counseling
- Caregiver/respite support (RWHAP Part D)
- Child abuse and neglect counseling
- HIV support groups
- Nutrition counseling provided by a non-registered dietitian (see Medical Nutrition Therapy Services)
- Pastoral care/counseling services

Program Guidance: Funds under this service category may not be used to provide nutritional supplements (See Food Bank/Home Delivered Meals).

RWHAP-funded pastoral counseling must be available to all eligible clients regardless of their religious denominational affiliation.
Funds may not be used for social/recreational activities or to pay for a client’s gym membership.

See Respite Care Services

**Referral for Health Care and Support Services** directs a client to needed core medical or support services in person or through telephone, written, or other type of communication. This service may include referrals to assist eligible clients to obtain access to other public and private programs for which they may be eligible (e.g., Medicaid, Medicare Part D, State Pharmacy Assistance Programs, Pharmaceutical Manufacturer’s Patient Assistance Programs, and other state or local health care and supportive services, or health insurance Marketplace plans).

- Program Guidance: Referrals for Health Care and Support Services provided by outpatient/ambulatory health care providers should be reported under the Outpatient/Ambulatory Health Services category.

Referrals for health care and support services provided by case managers (medical and non-medical) should be reported in the appropriate case management service category (i.e., Medical Case Management or Non-Medical Case Management).

**Rehabilitation Services** are provided by a licensed or authorized professional in accordance with an individualized plan of care intended to improve or maintain a client’s quality of life and optimal capacity for self-care.

- Program Guidance: Examples of allowable services under this category are physical and occupational therapy.

**Respite Care** is the provision of periodic respite care in community or home-based settings that includes non-medical assistance designed to provide care for an HIV-infected client to relieve the primary caregiver responsible for the day-to-day care of an adult or minor living with HIV.

- Program Guidance: Recreational and social activities are allowable program activities as part of a respite care service provided in a licensed or certified provider setting including drop-in centers within HIV Outpatient/Ambulatory Health Services or satellite facilities.

Funds may not be used for off premise social/recreational activities or to pay for a client’s gym membership. Funds may be used to support informal, home-based
Respite Care, but liability issues should be included in the consideration of this expenditure. Direct cash payments to clients are not permitted.

See Psychosocial Support Services

**Substance Abuse Services** (residential) is the provision of services for the treatment of drug or alcohol use disorders in a residential setting to include screening, assessment, diagnosis, and treatment of substance use disorder. This service includes:

- Pretreatment/recovery readiness programs
- Harm reduction
- Behavioral health counseling associated with substance use disorder
- Medication assisted therapy
- Neuro-psychiatric pharmaceuticals
- Relapse prevention
- Detoxification, if offered in a separate licensed residential setting (including a separately-licensed detoxification facility within the walls of an inpatient medical or psychiatric hospital)

Program Guidance: Substance Abuse Services (residential) is permitted only when the client has received a written referral from the clinical provider as part of a substance use disorder treatment program funded under the RWHAP.

Acupuncture therapy may be allowable funded under this service category only when it is included in a documented plan as part of a substance use disorder treatment program funded under the RWHAP. RWHAP funds may not be used for inpatient detoxification in a hospital setting, unless the detoxification facility has a separate license.

**General Program Requirements**

1. If an entity receiving funds charges for services, it must do so on a sliding fee schedule that is made available to the public. See: [FPPN-010 Sliding Fee Scale and Cap on Client Charges](#)

2. All funded agencies must show the ability to comply with the Public Health Service’s requirements regarding debarment and suspension, drug-free workplace, lobbying, and the Program Fraud Civil Remedies Act, and Environmental Tobacco Smoke. See: [PPPN-002 PHS Certifications; FPPN-001 Debarment & Suspension](#)
3. All recipients of grant funds must participate in a community-based continuum of care. ‘Continuum of Care’ is a term which encompasses the comprehensive range of services required by individuals or families with HIV infection in order to meet their health care and psychosocial service needs throughout the course of their illness. The concept of continuum of care suggests that services must be organized to respond to the individual’s or family's changing needs in a coordinated, timely, and uninterrupted manner that reduces fragmentation of care.

4. With few exceptions, all recipients of funding are required to be not-for-profit private or public agencies/organizations. See: PPPN-003 IRS Status; RPPN-014 Contracting with For Profits

5. No more than 10% of the Part A amount awarded to an agency may be used for administrative costs, including federally approved indirect cost or government authorized cost allocation plan. See FPPN-012 10 Percent Administrative Cap

6. Ryan White Part A core services including outpatient ambulatory health services, medical case management, medical nutrition therapy, mental health services, oral health services and substance abuse treatment-outpatient services may only be provided to persons who are living with HIV. See: HAB PCN #16-02 Ryan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds.

7. The Consolidated Appropriations Act, 2012 (P.L. 112-74) enacted December 23, 2011, limits the salary amount that may be awarded and charged to HRSA grants and cooperative agreements. Award funds may not be used to pay the salary of an individual at a rate in excess of Executive Level II. See FPPN-013 Salary Limitation

8. All services must meet the Atlanta EMA’s Standards of Care. EMA Standards of Care, as approved by the Planning Council and recipient, may be found on the Ryan White Part A website at http://ryanwhiteatl.org. EMA quality of service indicators may also be found on this site.

9. All services must comply with HRSA’s Universal Monitoring Standards and Fiscal Monitoring Standards which may be found on the Ryan White Part A website at http://ryanwhiteatl.org.

10. Ryan White funds may be used to support specific HIV staff training, which enhances an individual’s or an organization’s ability to improve the quality of services to affected clients.

11. In no case may Ryan White Part A funds be used to pay for off-premise social or recreational activities (i.e. movies, vacations, gym membership, parties). This also includes off-premise retreats.

12. Funds may not be used to make direct payments of cash or checks to a client. Where direct provision of the service is not possible or effective, vouchers or similar programs, which may only be exchanged for a specific service or commodity, must
be used to meet the client need. See: FPPN-014 Prohibition Against Direct Payments to Clients: Store Vouchers or Gift Cards

13. Ryan White Part A funds cannot be used to pay for any support service, primary medical care or prescription drugs for any incarcerated person in a local, State or Federal correctional facility (including city or county jails). See: PPPN-001 Client Eligibility

14. Ryan White HIV/AIDS Program legislation requires recipients to collect and report program income. The program income is to be returned to the respective Ryan White HIV/AIDS Program and used to provide eligible services to eligible clients. See FPPN-011 Program Income

15. HRSA recipients that purchase medications, or are reimbursed for medications, or that provide reimbursement to other entities for outpatient prescription drugs are expected to secure the best prices available for such products and to maximize results for the recipient organization and its patients. Eligible health care organizations/covered entities that enroll in the 340B Program must comply with all 340B Program requirements and will be subject to audit regarding 340B Program compliance. 340B Program requirements, including eligibility, can be found at www.hrsa.gov/opa. See: FPPN-015 Medication Purchases

16. All travel must be local (in-State) and directly related to the services provided under the specific agency contract.

17. Subrecipients must use Part A and other funding sources to maximize program income from third party sources and ensure that Ryan White is the payer of last resort. See: FPPN-011 Program Income/Income from Fees for Services Performed

**Funding Exclusions**

Ryan White legislation and HRSA requirements specify funding exclusions and restrictions. Please refer to PPPN-004 Funding Restrictions and Exclusions. The list of unallowable costs should not be considered to be exhaustive and should be viewed in conjunction with relevant legislation, regulations, and requirements.
In order to receive services funded by Part A (inclusive of MAI funding), clients must meet eligibility criteria which includes:

1. Documentation of the program-eligible individual having HIV.
2. Proof that the individual resides in one of the 20 counties of the Atlanta Eligible Metropolitan Area. These counties are – Barrow, Bartow, Carroll, Cherokee, Clayton, Cobb, Coweta, DeKalb, Douglas, Fayette, Forsyth, Fulton, Gwinnett, Henry, Newton, Paulding, Pickens, Rockdale, Spalding and Walton.
3. Must have an income ≤ 400% of the most current Federal Poverty Level
4. Must have no other payer source for services provided through Ryan White.

Eligibility must be determined at initiation of services and every six months thereafter. Semi-annual recertification can be accomplished through self-attestation.
<table>
<thead>
<tr>
<th>Eligibility Category</th>
<th>Initial Eligibility Determination&lt;sup&gt;2&lt;/sup&gt;</th>
<th>Semi-Annual Recertification with No Changes</th>
<th>Semi-Annual Recertification with Changes or Annual Eligibility Recertification (At least every 12 months)</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIV Status</td>
<td>Documentation Required</td>
<td>No Documentation Required</td>
<td>No Documentation Required</td>
</tr>
<tr>
<td>Income</td>
<td>Documentation Required</td>
<td>No Documentation Required</td>
<td>Documentation Required</td>
</tr>
<tr>
<td>Residency</td>
<td>Documentation Required</td>
<td>No Documentation Required</td>
<td>Documentation Required</td>
</tr>
<tr>
<td>Insurance Status</td>
<td>Documentation of Coverage, Coverage Denial, or Agency’s On-going Efforts to Vigorously Pursue Benefits Required</td>
<td>No Documentation Required</td>
<td>Documentation of Coverage, Coverage Denial, or Agency’s On-going Efforts to Vigorously Pursue Benefits Required</td>
</tr>
</tbody>
</table>

<sup>2</sup> A new or returning individual seeking program eligibility meets face-to-face with a member of the agency’s eligibility staff to complete eligibility documentation.
### Eligibility Determination (any day during that month) | Eligibility End Date (recertification must be done by last day of the month)
---|---
1 | January | July 31st | 7/31
2 | February | August 31st | 8/31
3 | March | September 30th | 9/30
4 | April | October 31st | 10/31
5 | May | November 30th | 11/30
6 | June | December 31st | 12/31
7 | July | January 31st | 1/31
8 | August | February 28th or 29th | 2/29
9 | September | March 31st | 3/31
10 | October | April 30th | 4/30
11 | November | May 31st | 5/31
12 | December | June 30th | 6/30

Providers must utilize CAREWare to monitor the eligibility status of each client prior to providing Ryan White Part A services. Also see: CAREWare Manual.

### Confidentiality

The Ryan White Part A Program is committed to protecting the confidentiality of personal health information in accordance with the federal Health Insurance Portability and Accountability Act of 1996 (HIPAA)\(^3\) and federal, state, and local privacy laws, rules, and regulations. An individual’s health information should only be disclosed to people who have a legal right to receive it, whose identity has been verified, and whose authority to receive it has been verified. Health information shall not be disclosed or made available to unauthorized persons, and precautions shall be taken to ensure that health information is not disclosed to unauthorized persons. Note: These standards apply even if a patient is deceased.

See: PPPN-007 Confidentiality which addresses subrecipient’s Confidentiality Policy/HIPAA Policy and Statement of Health Information Practices; protection of Personal Health Information; governing the release of information; and, business associate agreements.

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\(^3\) Among other things, HIPAA defines policies, procedures and guidelines for maintaining the privacy and security of individually identifiable health information as well as outlining numerous offenses relating to health care and sets civil and criminal penalties for violations.
CAREWare

CAREWare is free, scalable software for managing and monitoring HIV clinical and supportive care. Subrecipients participate in the Part A centralized Ryan White data system for tracking all individuals who receive services supported by Part A funds. In order to comply with the participation requirements, including reporting of all required variables for Ryan White Services Report (RSR), subrecipients directly enter data using the most current version of CAREWare provided by the County or import required data into the most current version of CAREWare. Client data reports must be consistent with eligibility requirements specified by County, which demonstrates eligible clients are receiving allowable services.

Subrecipients submit the Ryan White Data Report (RDR) to the Part A Program Office at pre-determined intervals.

Subrecipients submit current Ryan White HIV/AIDS Services Reports (RSR), Data Validation Report and Completeness Report at pre-determined intervals.

Subrecipients also use CAREWare to comply with HRSA processes, procedures, and timelines related to the annual Ryan White Service Report.

Subrecipients utilize CAREWare to document and monitor the eligibility status of each client prior to providing Ryan White Part A services.

Subrecipients must have in place data sharing agreements to allow the sharing of eligibility documents.

See: CAREWare Manual; PPPN-006 Use of CAREWare in Documenting Eligibility; PPPN-008 Data Management Timelines; PPPN-009 Client-Level Data Eligible Scope Requirements; PPPN-010 Data Management Subrecipient Internal Policies; PPPN-011 Data Quality Management; PPPN-012 Data Management Technical Assistance; PPN-00; Data System and Security Requirements.
**Contractual Requirements**


For the most current Master Contract go to the Ryan White website: www.ryanwhiteatl.org

Note: Until such time that the Fulton County Department of Health and Wellness becomes a Health Department under the Georgia Department of Public Health an Agreement (and not a Contract) will be in place between the Ryan White Program and the Fulton County Department of Health and Wellness. The Ryan White Program and the Department of Health and Wellness are both part of Fulton County Government and as such the County cannot contract with itself. With few exceptions, the Agreement sets forth the same terms as the Contract.

**Cumulative Contract Expenditure Report**

Subrecipients are reimbursed based upon information provided with the Cumulative Contract Expenditure Report which serves as the required invoice. See: PPPN-013
Cumulative Contract Expenditure Reports which details invoicing policies and requirements.

An electronic version of the required “Contract Budget and Expenditures” Excel Workbook is provided to each funded agency by the Fulton County Ryan White Part A Program at the beginning of each contract year. A PDF of the required forms may be found at: www.ryanwhiteatl.org. This spreadsheet is comprised of three separate yet inter-related parts:

1. the approved contract budget for the relevant fiscal year;
2. the expenditure sheet which tracks line-item expenditures by month; and,

Agencies are required to complete the line-item expenditure section each month. The information entered in the expenditures sheet will then populate the appropriate fields of the monthly Cumulative Contract Expenditure Reports. The Cumulative Contract Expenditure Report is printed, signed by the appropriate Programmatic Designee and Fiscal Designee and submitted with the required supporting documentation. The completed spreadsheet is forwarded to the Project Officer. After processing the submitted Cumulative Contract Expenditure Report the Project Officer will return the spreadsheet (with whatever revisions were made) to the agency for use in completing the next month’s expenditures.

This document will be used to compare against the agency spend plans which must be submitted following the terms of the Fulton County Ryan White Part A Contract/Agreement.

The supporting documentation to verify the costs recorded in the monthly Cumulative Contract Expenditure Report must be submitted with the required electronic report.
Standards of Care

Overview

HAB has stated that service standards[^4] outline the elements and expectations a RWHAP Service provider (subrecipient) follows when implementing a specific service category.

The purpose of service standards are to ensure that all RWHAP service providers offer the same fundamental components of the given service category across a service area.

Service standards establish the minimal level of service or care that a RWHAP funded agency or provider may offer within a state, territory or jurisdiction.

Service standards must be consistent with applicable clinical and/or professional guidelines, state and local regulations and licensure requirements. Medical care service standards must be consistent with U.S. Department of Health and Human Services care and treatment guidelines as well as other clinical and professional standards.

For non-clinical services, service standards may be developed using evidence-based best practices, the Part A and B National Monitoring Standards, and guidelines developed by the state and local government.

See also HAB National Monitoring Standards:


[^4]: Service Standards applies to “standards of care” in RWHAP Parts A and B manuals. Outside of RWHAP services, “standard of care” has been used to refer to acceptable levels of medical care and treatment rendered. Therefore, the term “service standards” is used to encompass services offered through RWHAP funding.
Local Standards

The Metropolitan Atlanta HIV Health Services Planning Council and the Recipient developed the Standards of Care for HIV/AIDS Services for each service category as well as universal standards.

The purpose of the Ryan White Part A quality management standards and measures is to ensure that a uniformity of service exists in the Atlanta Eligible Metropolitan Area (EMA) such that the consumers of a service receive the same quality of service regardless of where the service is rendered. If an agency is unable to meet a particular standard, the agency must document why the standard was unable to be met and explain the steps it is taking to meet that standard.

All Part A and MAI funded programs are expected to comply with these standards. Through site visits and program monitoring, the Fulton County Ryan White Program will monitor each program’s adherence to the Standards of Care. The current Atlanta EMA Universal Quality Management Standards and Measures and service specific (e.g., Mental Health) Quality Management Standards and Measures can be found in the Quality Management section of the Fulton County Ryan White Part A Program website: www.ryanwhiteatl.org

Locally-established standards of care are subject to review, and potential revision, throughout the course of the year.

Clinical Quality Management

Title XXVI of the Public Health Service Act RWHAP Parts A – D1 requires the establishment of a clinical quality management (CQM) program to:

- Assess the extent to which HIV health services provided to patients under the grant are consistent with the most recent Public Health Service guidelines, (otherwise known as the HHS guidelines) for the treatment of HIV disease and related opportunistic infections; and
- Develop strategies for ensuring that such services are consistent with the guidelines for improvement in the access to, and quality of HIV services.

It is the responsibility of the recipient to work directly with subrecipients to implement, monitor and provide any needed data on the CQM program.
Site Visits

Per 45 CFR §75.351-353 recipients must monitor the activities of their subrecipients as necessary to ensure that the subaward is used for authorized purposes, in compliance with Federal statutes, Ryan White HIV/AIDS Program legislative requirements, regulations and the terms and conditions of the subaward and that subaward performance goals are achieved. Recipients must ensure that subrecipients track, appropriately use, and report program income generated by the subaward. Recipients must also ensure that subrecipient expenditures adhere to legislative mandates regarding the distribution of funds.

The awarding agency, HHS, prescribes the frequency of the monitoring activities. The monitoring standards for Ryan White Part A recipients require, at a minimum, an annual comprehensive monitoring site visit to each subrecipient as delineated in Section I.E. of the Part A and B Universal Standards. The visit must test compliance with Fiscal, Programmatic, and Universal Standards. The usefulness of desk audits and any timelines for their use are determined by the recipient; however, desk audits may not be used as a substitute for comprehensive annual site visits.

Toward that end, Fulton County’s Ryan White Part A Program conducts site visits to ensure that Part A funds are being utilized appropriately, to verify that federal and local requirements are being met, and to offer programmatic and fiscal technical assistance to agency staff.

There are three types of Ryan White Part A site visits which shall take place:
1. Programmatic – including data reviews
2. Quality Management
3. Fiscal

All agencies will receive at least one programmatic site visit, one quality management site visit and one fiscal site visit during each Part A contract period (in some instances the site visits may be held concurrently).

Site visits will include a review of client charts. A random sample of client files is selected to verify that valid and accurate documentation is present for both eligibility requirements and the services delivered. The number of files reviewed depends on the
number of programs and clients at a given agency. During the review, each file is scored on worksheets for compliance with requirements and then aggregated in the File Review Summary Form. These findings will be included in the Letter of Findings sent to agencies.

**Some agencies will also have a Title VI site visit from Fulton County's Internal Audit Department.** These visits may be conducted simultaneously with the programmatic and/or fiscal site visit(s) or on separate dates, but often within the same month.

In all instances it is essential that subrecipient staff designated by the recipient be available as needed throughout the site visit.

See:

**PPPN-035 – Programmatic Site Visits**
**PPPN-036 – Quality Management Site Visits**
**FPPN-017 – Fiscal Site Visits**
**PPPN-037 – Title VI Site Visits**

**Vendor Selection/Procurement**

Fulton County and the Fulton County Ryan White Part A Program have documented procurement procedures which are followed and which comport to the procurement standards set forth in 45-CFR-75, §75.326-$75.340

See:

**RPPN-000 – Procurement**
**PPPN-036 – Outside Review Committee Standard Operating Procedures**
**Fulton County Purchasing Code**

**National HIV/AIDS Strategy**

The National HIV/AIDS Strategy (NHAS) Updated to 2020 has four over-arching goals:

1. Reducing New HIV Infections
2. Increasing Access to Care and Improving Health Outcomes for People Living with HIV
3. Reducing HIV-related Disparities and Health Inequities
4. Achieving a More Coordinated National Response to the HIV Epidemic
The NHAS recognizes the importance of getting people with HIV into care early after infection to protect their health and reduce their potential of transmitting the virus to others. HIV disproportionately affects people who have less access to prevention and treatment services and, as a result, often have poorer health outcomes. Therefore, the NHAS advocates adopting community-level approaches to reduce HIV infection in high-risk communities and reduce stigma and discrimination against people living with HIV.

To ensure success, the NHAS requires the Federal government and State, tribal and local governments to increase collaboration, efficiency, and innovation. Therefore, to the extent possible, Ryan White program activities will strive to support the three primary goals of the National HIV/AIDS Strategy.

**Affordable Care Act**

As a result of the implementation of the Affordable Care Act, options for health care coverage for PLWH were expanded through new private insurance coverage options available through the Health Insurance Marketplace and the expansion of Medicaid in states that chose to expand. Additionally, health insurers are prohibited from denying coverage because of a pre-existing condition, including HIV/AIDS. An overview of these health care coverage options may be reviewed at:


By statute, RWHAP funds may not be used “for any item or service to the extent that payment has been made, or can reasonably be expected to be made...” by another payment source. This means recipients must assure that funded providers make reasonable efforts to secure non-RWHAP funds whenever possible for services to individual clients. Recipients and their subrecipients are expected to **vigorously pursue** enrollment into health care coverage for which their clients may be eligible (e.g., Medicaid, CHIP, Medicare, state-funded HIV/AIDS programs, employer-sponsored health insurance coverage, and/or other private health insurance) to extend finite RWHAP grant resources to new clients and/or needed services. See: [PPPN-001 Eligibility](#)

**Agencies funded by Fulton County must assure that individual clients are enrolled in health care coverage whenever possible or applicable and are informed about the consequences of not being enrolled.** Please note that the RWHAP will continue to be
the payer of last resort and will continue to provide those RWHAP services not covered, or partially covered, by public or private health insurance plans.

**HIV Care Continuum**

Identifying people infected with HIV and linking them to HIV primary care with initiation and long-term maintenance of life-saving antiretroviral treatment (ART), are important public health steps toward the elimination of HIV in the United States. The continuum of interventions that begins with outreach and testing and concludes with HIV viral load suppression is generally referred to as the HIV Care Continuum. The HIV Care Continuum includes the diagnosis of HIV, linkage to HIV medical care, lifelong retention in HIV medical care, appropriate prescription of ART, and ultimately HIV viral load suppression.

The difficult challenge of executing these lifesaving steps is demonstrated by the data from the CDC, which estimate that only 25 percent of individuals living with HIV in the United States have complete HIV viral suppression. Data from the Ryan White Service Report (RSR) indicate that there are better outcomes in Ryan White HIV/AIDS Program (RWHAP) funded agencies with approximately 70% of individuals who received RHWAP-funded medical care being virally suppressed. Such findings underscore the importance of supporting effective interventions for linking HIV-positive individuals into care, retaining them in care, and helping them adhere to their combination antiretroviral regimens.

The Recipient will work with Part A funded agencies other community and public health partners to improve outcomes across the Continuum of HIV Care, so that individuals diagnosed with HIV are linked and engaged in care and started on ART as early as possible. The HIV/AIDS Bureau (HAB) has worked with other agencies within the [Department of Health and Human Services (HHS) to develop performance measures](#) to assist in assessing outcomes along the continuum. HAB encourages recipients to use these performance measures at their local level to assess the efficacy of their programs and to analyze and address the gaps along the HIV Care Continuum to improve the care outcomes provided. These efforts are in alignment with the support and goals and objectives of the National HIV/AIDS Strategy.

The HIV Care Continuum measures also align with the HHS Common HIV Core Indicators approved by the before Secretary and announced in August 2012. RWHAP recipients
and subrecipients are required to submit data through the Ryan White Services Report (RSR). Through the RSR submission, HAB currently collects the data elements to produce the HHS Common HIV Core Indicators. HAB will calculate the HHS Core Indicators for the entire RWHAP. HAB will use these data to report six of the seven HHS Common HIV Core Indicators to the Department of Health and Human Services, Office of the Secretary for Health and Human Services. The Executive Order on the HIV Care Continuum Initiative that was released on July 15, 2013, is available at http://www.whitehouse.gov/the-press-office/2013/07/15/executive-order-hiv-care-continuum-initiative.

**Stages of the Care Continuum**

- **Diagnosed** - Number and percentage of people living with HIV/AIDS in the EMA diagnosed with HIV/AIDS (regardless of stage of disease at diagnosis).
- **Linked to Care** - The number and percentage of people diagnosed with HIV in a specified time period with one or more documented medical visits, viral load or CD4 tests within 3 months of diagnosis.
- **Engaged in Care** - The number and percentage of diagnosed individuals who had one documented medical visit, viral load or CD4 test performed in the measurement year. This number is useful for planning purposes because it includes those individuals who are in care, are virally suppressed, and have less frequent medical visits as a result of their good health. This figure also allows us to consider individuals entering care who were diagnosed previously and were never in care or dropped out of care.
- **Retained in Care** - Number and percentage of people living with HIV/AIDS in the EMA, receiving regular HIV medical care (two or more documented medical visits, viral load or CD4 tests performed at least three months apart in the measurement year).
- **Prescribed Antiretroviral Therapy (ART)** - Number and percentage of people living with HIV/AIDS in the EMA, prescribed a combination of three or more antiretroviral drugs from at least two different HIV drug classes every day to control the virus.
- **Virally Suppressed** - Number and percentage of people living with HIV/AIDS in the EMA whose most recent HIV viral load was less than 200 copies/mL.
- **Viral Suppression among Retained**: The number of individuals retained in care whose most recent HIV viral load was less than 200 copies/mL. A low percent virally suppressed may reflect differences in receipt of any HIV care, retention in care,
treatment with and adherence to ART, or missing data. Overall in the EMA there are small differences in viral suppression among those retained in care by sex; however, there are greater differences by race which demonstrates that disparities in viral suppression are not always simply a function of access to and retention in care.

**Implementation Plan**

HRSA has developed a template for the annual Implementation Plan which demonstrates how funded services are implemented to achieve positive health outcomes along the HIV Care Continuum. The Implementation Plan contains objectives and outcomes, which are related to the stages of the HIV Care Continuum. It is comprised of two main components:

A. Service Category Table
B. HIV Care Continuum Table

The Implementation Plan for the Atlanta EMA is located on the Part A website: [www.ryanwhiteatl.org](http://www.ryanwhiteatl.org)

Subrecipients must develop annual Agency Implementation Plans which indicate how funded services will impact health outcomes for clients served and submit to the recipient/recipient at regularly scheduled intervals. See: [PPPN-014 – Implementation Plan](#).

**Integrated Plan**

On March 22, 2013 the Centers for Disease Control and Prevention (CDC) and the Health Resources and Services Administration (HRSA) released a letter indicating support for integrated HIV prevention and care planning groups and activities to further progress in reaching the goals of the National HIV/AIDS Strategy (NHAS) which include preventing new HIV infections, increasing access to care and improving health outcomes, and reducing HIV-related health disparities. This letter was followed-up with the June 2015 release of the: “Integrated HIV Prevention and Care Plan Guidance, including the Statewide Coordinated Statement of Need, CY 2017-2021” which established the framework for HIV prevention and care.

Georgia’s 2017-2021 HIV Prevention and Care Plan (which includes the Statewide Coordinated Statement of Need (SCSN)) reflects the shared vision and values regarding
how best to deliver HIV prevention and care services through three political jurisdictions and their respective planning bodies:

1. The State of Georgia provides HRSA-funded Ryan White Part B care and treatment services across the state and CDC-funded prevention efforts for 157 of Georgia’s 159 counties through 16 of Georgia’s 18 Public Health Districts. The Georgia Department of Public Health (DPH) integrated its prevention and care planning groups into the Georgia Prevention and Care Council (G-PACC).

2. The HRSA-funded Ryan White Part A Program provides care and treatment services for residents of the Atlanta Eligible Metropolitan Area (EMA): Barrow, Bartow, Carroll, Cherokee, Clayton, Cobb, Coweta, DeKalb, Douglas, Fayette, Forsyth, Fulton, Gwinnett, Henry, Newton, Paulding, Pickens, Rockdale, Spalding, and Walton. The Part A planning group is the Metropolitan Atlanta HIV Health Services Planning Council (Planning Council).

3. CDC-funded prevention programs in Fulton and DeKalb Counties are administered by the Fulton County Department of Health and Wellness. The City of Atlanta (Fulton/DeKalb Counties) Jurisdictional HIV Prevention Planning Group (JPPG) provides recommendations for Fulton County’s High Impact HIV Prevention Program (HIPP).

The Georgia Integrated HIV Prevention and Care Plan identifies HIV prevention and care needs, existing resources, barriers, and gaps within our jurisdictions and outlines the strategies to address them through community developed and adopted Goals and Objectives. The Plan aligns with the goals of the NHAS and uses the principles and the intent of the HIV Care Continuum to inform the needs assessment process and service delivery implementation. The Plan is presented in three sections:

1. Statewide Coordinated Statement of Need/Needs Assessment;
2. Integrated HIV Prevention and Care Plan; and,
3. Monitoring and Improvement.

The **Georgia Integrated HIV Prevention & Care Plan 2017 – 2021** is located on the Part A website: [www.ryanwhiteatl.org](http://www.ryanwhiteatl.org)
## Definitions

<table>
<thead>
<tr>
<th>Term</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accelerated Monitoring</td>
<td>A temporary status in which more frequent or extensive monitoring is conducted than would routinely be done. Monitoring visits may be announced or unannounced.</td>
</tr>
<tr>
<td>Administrative or Fiscal Agent</td>
<td>This term refers to an organization, agent, or other entity (e.g., public health department, community-based organization) that functions in political jurisdictions within a Part A area to assist the recipient in carrying out administrative activities (e.g., disbursing program funds, developing reimbursement and accounting systems, developing requests for proposals, monitoring contracts). Fiduciary agents, fiscal and administrative agents management cost are part of the recipient administrative cost cap of 10 percent.</td>
</tr>
<tr>
<td>AIDS Drug Assistance Program (ADAP)</td>
<td>State-administered program authorized under Part B of RWHAP that provides FDA-approved medications to low-income people with HIV/AIDS disease who have limited or no coverage from private insurance, Medicaid, or Medicare. Program funds may also be used to purchase health insurance for eligible clients and for services that enhance access to, adherence to, and monitoring of drug treatments.</td>
</tr>
<tr>
<td>Antiretroviral (ARV/ART):</td>
<td>A drug used to prevent a retrovirus, such as HIV, from replicating. The term primarily refers to drugs used to treat HIV -also known as antiretroviral therapy (ART).</td>
</tr>
<tr>
<td>Business Associate Agreement/Contract</td>
<td>A “business associate” is a person or entity, other than a member of the workforce of a covered entity, who performs functions or activities on behalf of, or provides certain services to, a covered entity that involve access by the business associate to protected health information. A “business associate” also is a subcontractor that creates, receives, maintains, or transmits protected health information on behalf of another business associate.</td>
</tr>
<tr>
<td>Billable Services</td>
<td>Those services for which there is a payer source.</td>
</tr>
<tr>
<td>CAREWare</td>
<td>Free, scalable software for managing and monitoring HIV clinical and supportive care which will quickly produce a completed Ryan White HIV/AIDS Services Report (RSR).</td>
</tr>
<tr>
<td><strong>Management Information System</strong></td>
<td>The management information system used by the Atlanta EMA to track programmatic and client-level data.</td>
</tr>
<tr>
<td><strong>Carryover</strong></td>
<td>The allowance of un-obligated funds, upon receipt of a waiver, to be expended for the one-year period beginning upon the expiration of the grant year. Any carryover funds not expended within the one-year timeframe of the carryover year will be canceled and returned to the U.S. Department of Health and Human Services (HHS) Secretary.</td>
</tr>
<tr>
<td><strong>Charge Master/Schedule of Charges</strong></td>
<td>A comprehensive listing of prices for billable services and/or procedures.</td>
</tr>
<tr>
<td><strong>Charges</strong></td>
<td>The <em>imposition of fees upon payers</em> for the delivery of billable services.</td>
</tr>
<tr>
<td><strong>Chief Elected Official (CEO)</strong></td>
<td>The official recipient of Ryan White Program Part A funds within the EMA, usually a city mayor, county executive, or chair of the county board of commissioners. The CEO is ultimately responsible for administering all aspects of the CARE Act in the EMA and ensuring that all legal requirements are met. In an EMA with more than one political jurisdiction, the recipient of Ryan White Program Part A funds is the CEO of the city or urban county that administers the public health agency providing outpatient and ambulatory health services to the greatest number of persons with HIV in the EMA. In the Atlanta EMA, the Chairman of the Board of Commissioners of Fulton County serves as the CEO for purposes of the Ryan White Part A Program.</td>
</tr>
<tr>
<td><strong>Clinical Care Provider</strong></td>
<td>A physician, physician assistant, clinical nurse specialist, nurse practitioner, or other health care professional who is certified in his or her jurisdiction to prescribe ARV therapy.</td>
</tr>
<tr>
<td><strong>Compliance Criteria</strong></td>
<td>Minimum standards or requirements that are dictated by the funding source or the recipient.</td>
</tr>
<tr>
<td><strong>Confidential Information</strong></td>
<td>Information, such as name, gender, age, and HIV status, that is collected on the client and the unauthorized disclosure of which could cause the client unwelcome exposure, discrimination, and/or abuse.</td>
</tr>
<tr>
<td>Term</td>
<td>Definition</td>
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</tr>
<tr>
<td>Consumer/Client</td>
<td>An individual with HIV/AIDS who receives at least one Ryan White Program eligible service.</td>
</tr>
<tr>
<td>Continuous Quality Improvement (CQI)</td>
<td>The ongoing monitoring, evaluation, and improvement process.</td>
</tr>
<tr>
<td>Confidential Information</td>
<td>Information, such as name, gender, age, and HIV status, that is collected on the client and the unauthorized disclosure of which could cause the client unwelcome exposure, discrimination, and/or abuse.</td>
</tr>
<tr>
<td>Core Medical Services</td>
<td>A set of essential, direct health care services provided to people with HIV/AIDS and specified in the Ryan White HIV/AIDS Treatment Extension Act. Terms are defined in Sections 2604(c)(3) and 2604(d) of Title XXVI of the Public Health Service Act and the HIV/AIDS Bureau (HAB) Ryan White HIV/AIDS Program Annual Data Report.</td>
</tr>
<tr>
<td>Corrective Action Plan</td>
<td>An action required of a subrecipient to develop a detailed plan to correct a finding found by a reviewer or by staff who are monitoring subrecipient activities. The plan should include what will be done, who will do it, expected results, how progress will be monitored, and how long it will take to resolve the finding.</td>
</tr>
<tr>
<td>Costs</td>
<td>The accrued expenditures incurred by the recipient /sub-recipient during a given period requiring the provision of funds for: (1) goods and other tangible property received; (2) services performed by employees, contractors, subrecipient, subcontractors, and other payees.</td>
</tr>
<tr>
<td>Cumulative Contract Expenditure Report</td>
<td>The required form to be used by Ryan White Part A-funded agencies in the Atlanta EMA to seek reimbursement for approved and allowable costs.</td>
</tr>
<tr>
<td>Data Designee</td>
<td>The individual assigned by a Ryan White Part A-funded agency to be the key contact on issues related to Ryan White data.</td>
</tr>
<tr>
<td>Data Manager</td>
<td>The Fulton County Ryan White Program’s staff person responsible for data.</td>
</tr>
<tr>
<td>Direct Costs</td>
<td>These are costs that can be identified specifically with a particular award, project, service, or other direct activity of an organization. Direct costs can be either administrative or service-related.</td>
</tr>
<tr>
<td><strong>Eligible Metropolitan Area (EMA)</strong></td>
<td>The geographic area eligible to receive Ryan White Program Part A funds. The Office of Management and Budget (OMB) define metropolitan areas based on Census Bureau data. AIDS cases reported to the CDC determines eligibility. Some EMA include just one city and others are composed of several cities and/or counties.</td>
</tr>
</tbody>
</table>
| **Emergency Actions** | Immediate actions imposed on a subrecipient because:  
a. there is a high potential of danger to clients;  
b. subrecipient action or inaction presents a high possibility that serious harm or injury to patients or clients could occur, has already occurred, or may well occur again if clients are not protected or the threat removed;  
c. the subrecipient is not meeting a performance measure;  
d. the subrecipient is being reimbursed for expenditures which are not in accordance with federal and/or state laws and regulations or contract provisions, or  
e. the subrecipient is spending funds inappropriately. |
<p>| <strong>Fiscal Designee</strong> | The individual assigned by a Ryan White Part A-funded subrecipient to be the key contact on issues related to financial issues. This individual is responsible for signing all Cumulative Contract Expenditure Reports and all Budget Revisions. |
| <strong>Full Time Equivalent (FTE)</strong> | A standard measurement of full-time staff (either paid or volunteer) based on a 35-40 hour work-week. The FTE is calculated by taking the sum of hours worked by staff divided by 35-40, depending on how an organization defines full-time employment (e.g., 2 staff members who each work 20 hours per week equals 1 FTE). |
| <strong>Fulton County Department of Health and Wellness’s Ryan White Clinic</strong> | The division of Fulton County Government which receives Part A funding from the Fulton County Ryan White Program Office to provide client services. |
| <strong>Fulton County Ryan White Program Office</strong> | The division of Fulton County Government assigned by the County Manager to manage the Ryan White Part A grant. |</p>
<table>
<thead>
<tr>
<th><strong>Government Performance and</strong></th>
<th>Requires Federal agencies to establish standards measuring their performance and effectiveness. HRSA has set both long-term and</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grantee – now known as Recipient</strong></td>
<td>The recipient and responsible administrator of CARE Act funds.</td>
</tr>
<tr>
<td><strong>Health Resources and Services Administration (HRSA)</strong></td>
<td>The HHS agency responsible for directing national health programs that improve the Nation's health by expanding equitable access to comprehensive, quality, health care for all. HRSA works to improve and extend life for persons living with HIV/AIDS, provide primary health care to medically underserved people, serve women and children through State programs, and train a health workforce that is both diverse and motivated to work in underserved communities.</td>
</tr>
<tr>
<td><strong>High-risk Insurance Pool</strong></td>
<td>A State health insurance program that provides coverage for people who are denied coverage due to a preexisting condition or who have health conditions that would normally prevent them from purchasing coverage in the private market.</td>
</tr>
<tr>
<td><strong>Health Insurance Program (HIP)</strong></td>
<td>A program of financial assistance for eligible people living with HIV to enable them to maintain continuity of health insurance or to receive medical benefits under a health insurance program. This includes premium payments, risk pools, co-payments, and deductibles.</td>
</tr>
<tr>
<td><strong>HIV/AIDS Bureau (HAB)</strong></td>
<td>The Bureau of HRSA which is responsible for administering the federal Ryan White Program.</td>
</tr>
<tr>
<td><strong>HIV/AIDS Status</strong></td>
<td>The outcome of the client's HIV test result, including: HIV-positive/not AIDS, the client tested positive for being diagnosed with HIV but has not advanced to AIDS; HIV-positive/AIDS status unknown, the client tested positive for HIV but it is unknown whether or not the client has advanced to AIDS; CDC-defined AIDS, the client has advanced to and has been diagnosed with AIDS; HIV-negative (affected), the client is HIV negative and is an affected individual of an HIV-positive friend or family member; and unknown HIV/AIDS, the status of the client is unknown and not documented.</td>
</tr>
<tr>
<td><strong>HIV Care Continuum</strong></td>
<td>Successful management of HIV requires that a person be diagnosed, linked to care, started on ART, retained in care and that the patient adheres to both ART and care. The Care Continuum is a term used to describe this dynamic process. It is also known as the HIV Care Continuum.</td>
</tr>
<tr>
<td><strong>Cascade.</strong></td>
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</tr>
<tr>
<td><strong>HIV Disease</strong></td>
<td>Any signs, symptoms, or other adverse health effects due to the human immunodeficiency virus.</td>
</tr>
<tr>
<td><strong>HOPWA</strong></td>
<td>Housing Opportunities for Persons with AIDS. A program administered by the U.S. Department of Housing and Urban Development (HUD) that provides funding to support housing for PLWHA and their families.</td>
</tr>
<tr>
<td><strong>HRSA Project Officer</strong></td>
<td>The official responsible for overseeing the programmatic and technical aspects of the HRSA grant.</td>
</tr>
<tr>
<td><strong>Indirect Cost Rate</strong></td>
<td>Indirect costs are often charged to a grant by the use of an indirect cost rate. An indirect cost rate is a mechanism for determining, in a reasonable manner, the proportion of an organization's total indirect costs that each program should bear. The indirect cost rate is the ratio of the indirect costs to a direct cost base. Indirect costs are subject to the 10% administration limitation.</td>
</tr>
<tr>
<td><strong>Indirect Cost Rate Agreement</strong></td>
<td>The document that formalizes the establishment of indirect cost rates and provides information on the proper application of the rates. To be used as allowable expense must be an approved indirect cost rate agreement.</td>
</tr>
<tr>
<td><strong>Inpatient Setting</strong></td>
<td>This includes hospitals, emergency rooms and departments, and residential facilities where clients typically receive food and lodging as well as treatments.</td>
</tr>
<tr>
<td><strong>Institution</strong></td>
<td>This includes residential, health care, and correctional facilities. Residential facilities include supervised group homes and extended treatment programs for alcohol and other drug abuse or for mental illness. Health care facilities include hospitals, nursing homes, and hospices. Correctional facilities include jails, prisons, and correctional halfway houses.</td>
</tr>
<tr>
<td><strong>Linkage to Care</strong></td>
<td>The process that leads a patient to enter care after diagnosis. In HIV it refers to the initiation of HIV outpatient care. The goal of the National AIDS Strategy is that a person completes a visit with an HIV medical</td>
</tr>
<tr>
<td>Term</td>
<td>Description</td>
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</tr>
<tr>
<td>Maintenance of Effort (MOE)</td>
<td>The Part A and Part B requirement to maintain expenditures for HIV-related services/activities at a level equal to or exceeding that of the preceding year.</td>
</tr>
<tr>
<td>Minority AIDS Initiative (MAI)</td>
<td>A national HHS initiative that provides special resources to reduce the spread of HIV/AIDS and improve health outcomes for people living with HIV disease within communities of color. This initiative was enacted to address the disproportionate impact of the disease in such communities. It was formerly referred to as the Congressional Black Caucus Initiative because of that body’s leadership in its development.</td>
</tr>
<tr>
<td>Noncompliance</td>
<td>Is a finding by the Ryan White Part A Program Office, other Fulton County staff, or HAB wherein a subrecipient fails to perform or inadequately performs contract provisions or fails to follow policies and procedures that may result in emergency actions, corrective actions and/or sanction(s).</td>
</tr>
<tr>
<td>Non-Primary Record Holder</td>
<td>Any entity which is seeking to determine client eligibility during the six-month period in which a client has been deemed to be eligible. Non-Primary Record Holders certify eligibility based upon the original documentation collected and maintained by the Primary Record Holder.</td>
</tr>
<tr>
<td>Obligations (Fiscal)</td>
<td>Expended federal funds.</td>
</tr>
<tr>
<td>Office of Management and Budget (OMB)</td>
<td>The office within the executive branch of the federal government which prepares the President's yearly budget, develops the Federal government's fiscal program, oversees administration of the budget, and reviews government regulations.</td>
</tr>
<tr>
<td>Outpatient Setting</td>
<td>A hospital, clinic, medical office, or other place where clients receive health care services but do not stay overnight.</td>
</tr>
<tr>
<td>Overhead</td>
<td>Overhead cost refers to costs that have been incurred for common or joint purposes including rent, utilities and facility costs. Note: For institutions subject to 2 C.F.R. Part 215 (OMB Circular 21), the term “facilities and administration” is used to mean indirect costs.</td>
</tr>
<tr>
<td>Part A</td>
<td>Part A: The part of RWHAP that provides direct financial assistance to providers ≤30 days after their HIV diagnosis.</td>
</tr>
</tbody>
</table>
designated EMAs who have been the most severely affected by the HIV epidemic. The purpose of these funds is to deliver or enhance HIV-related core medical and support services to people living with HIV/AIDS and their affected partners and family members.

<table>
<thead>
<tr>
<th>Part B</th>
<th>Part B: The part of RWHAP that authorizes the distribution of Federal funds to States and territories to improve the quality, availability, and delivery of core medical and support services for people living with HIV/AIDS and their affected partners and family members. RWHAP emphasizes that such care and support is part of a coordinated continuum of care designed to improve medical outcomes.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Part C</td>
<td>Part C: The part of RWHAP that provides support for early intervention services, including preventive, diagnostic, and therapeutic services for people living with HIV/AIDS and their affected partners and family members. This support includes a comprehensive continuum of outpatient HIV primary care services including: HIV counseling, testing, and referral; medical evaluation and clinical care; other primary care services; and referrals to other health services.</td>
</tr>
<tr>
<td>Part D</td>
<td>Part D: The part of RWHAP that supports coordinated family-centered outpatient care for women, infants, children, and youth with HIV/AIDS and their affected partners and family members. The Adolescent Initiative is a separate grant under the Part D program that is aimed at identifying adolescents who are HIV positive and enrolling and retaining them in care.</td>
</tr>
<tr>
<td>Patient Assistance Program (PAP)</td>
<td>A program where a pharmaceutical manufacturer provides emergency therapeutics to ensure a continuum of care for individuals unable to obtain medications through any other source (i.e., clients on waiting lists for ADAP).</td>
</tr>
<tr>
<td>Patient Navigation</td>
<td>A process of service delivery to help a person obtain timely, essential and appropriate HIV/STD/HCV-related medical and social services to optimize his/her health and prevent HIV transmission.</td>
</tr>
<tr>
<td>Payments</td>
<td>The collection of fees from payers that are applied to cover some aspect of costs of billable services.</td>
</tr>
<tr>
<td>Term</td>
<td>Description</td>
</tr>
<tr>
<td>--------------------------</td>
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</tr>
<tr>
<td>Perinatal Transmission</td>
<td>When an HIV-infected mother passes HIV to her infant during pregnancy, labor and delivery, or breastfeeding (through breast milk). Antiretroviral (ARV) drugs are given to HIV-infected women during pregnancy and to their infants after birth to reduce the risk of perinatal transmission.</td>
</tr>
<tr>
<td>Planning Council</td>
<td>A planning body appointed or established by the Chief Elected Official (CEO) of an EMA. The primary responsibilities of a planning council are to establish a delivery plan for HIV care services in the EMA and set priorities for the use of Ryan White Program Part A. Numerous other duties are described in the Ryan White HIV/AIDS Program Part A Manual, US Department of Health and Human Services, Health Resources and Services Administration, HIV/AIDS Bureau, Revised 2013 which may be found at: <a href="http://hab.hrsa.gov/sites/default/files/hab/Global/happartamanual2013.pdf">http://hab.hrsa.gov/sites/default/files/hab/Global/happartamanual2013.pdf</a> The Planning Council for the Atlanta EMA is the Metropolitan Atlanta HIV Health Services Planning Council. Information may be obtained from the Fulton County website at <a href="http://www.fultoncountyga.gov/ryan-white-planningcouncilrw">http://www.fultoncountyga.gov/ryan-white-planningcouncilrw</a>, or via the Planning Council’s Facebook page, or via the Part A website at <a href="http://www.ryanwhiteatl.org">www.ryanwhiteatl.org</a>.</td>
</tr>
<tr>
<td>Post-exposure Prophylaxis (PEP)</td>
<td>Short-term treatment started as soon as possible after a high-risk exposure, like unprotected sex, to an infectious agent, such as HIV. The purpose of post-exposure prophylaxis (PEP) is to reduce the risk of infection after exposure.</td>
</tr>
<tr>
<td>Pre-exposure Prophylaxis (PrEP)</td>
<td>An HIV prevention method for people who are HIV negative and at high risk of HIV infection. Pre-exposure prophylaxis (PrEP) involves taking a specific combination of HIV medicines daily to prevent infection if exposed to HIV. PrEP should be combined with condoms and other HIV prevention interventions.</td>
</tr>
<tr>
<td>Primary Record Holder</td>
<td>The service provider which to assesses a client’s eligibility for Part A services. The Primary Record Holder is required to scan the documentation into the appropriate tabs in CAREWare and maintain the original documents in the client’s file. The Primary Record Holder may change over time as a result of recertification of services or</td>
</tr>
<tr>
<td><strong>Probation</strong></td>
<td>A sanction in which the subrecipient may be placed on accelerated monitoring for a period not to exceed six months, by which time items of noncompliance must be resolved or substantial improvements shown.</td>
</tr>
<tr>
<td><strong>Program Income</strong></td>
<td>Gross income earned by the non-Federal entity that is directly generated by a supported activity or earned as a result of the Federal award during the period of performance except as provided on 45 CFR § 75.307(f). Program income includes but is not limited to income from fees for services performed, the use or rental of [sic.] real or personal property acquired under Federal awards, the sale of commodities or items fabricated under a Federal award, license fees and royalties on patents and copyrights, and principal and interest on loans made with Federal award funds. Interest earned on advances of Federal funds is not program income. Except as otherwise provided in Federal statutes, regulation, or the terms and conditions of the Federal award, <strong>program income does not include rebates, credits, discounts, and interest earned on any of them</strong>.</td>
</tr>
<tr>
<td><strong>Program Office or Fulton County Ryan White Part A Program Office</strong></td>
<td>Refers to the Fulton County Ryan White Program’s office and staff.</td>
</tr>
<tr>
<td><strong>Programmatic Designee</strong></td>
<td>The individual assigned by a Ryan White Part A-funded subrecipient to be the key contact on issues related to programmatic issues other than financial issues or data issues. This individual is responsible for signing all Cumulative Contract Expenditure Reports and all Budget Revisions and for submitting all Quarterly Reports.</td>
</tr>
<tr>
<td><strong>Project Officer</strong></td>
<td>An employee of the Fulton County Ryan White Program Office responsible for monitoring and supporting agencies funded by Ryan White Part A in the Atlanta EMA. (There is also a Project Officer assigned to the Planning Council, but for purposes of this manual, Project Officer refers to the programmatic staff.)</td>
</tr>
<tr>
<td><strong>Protected Health Information also known as Personal</strong></td>
<td>Any information, including demographic information that is created, transmitted, maintained, or received in any form or medium by a health care provider, health plan, employer, or health care...</td>
</tr>
<tr>
<td>Term</td>
<td>Definition</td>
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<tr>
<td>Health Information also known as Individually Identifiable Health Information</td>
<td>clearinghouse that identifies an individual, or with which there is a reasonable basis to believe the information could be used to identify an individual. Cross-tabulations of case characteristics and rates, if sufficiently specific and if numbers are small, may also be considered PHI.</td>
</tr>
<tr>
<td>Provider (see Subrecipient)</td>
<td>An agency with which the Fulton County Ryan White Part A Program contracts for the provision of services.</td>
</tr>
<tr>
<td>Quality</td>
<td>The degree to which a health or social service meets or exceeds established professional standards and user expectations. Evaluation of the quality of care should consider: (1) the quality of the inputs; (2) the quality of the service delivery process; and (3) the quality of outcomes, in order to continuously improve systems of care for individuals and populations.</td>
</tr>
<tr>
<td>Quality Assurance (QA)</td>
<td>The formal and systematic process of identifying problems in service delivery, designing activities for overcoming these problems, and following up to ensure no new problems developed and corrective actions have been effective. The emphasis is on meeting minimum standards of care.</td>
</tr>
<tr>
<td>Quality Improvement (QI)</td>
<td>An ongoing process that involves organizational members in monitoring and evaluating inputs, processes, outputs, and outcomes in order to continuously improve service delivery. In contrast to QA, which focuses on identifying and solving problems, QI seeks to prevent problems and to maximize the quality of care.</td>
</tr>
<tr>
<td>Quality Management (QM)</td>
<td>A systematic approach to performance planning, feedback, and review directed at improving performance at all levels of an organization. Quality management services comprise systematic processes with identified leadership, accountability, and dedicated resources using data and measurable outcomes to determine progress toward relevant, evidence-based benchmarks. Quality management programs should focus on linkages, efficiencies, and provider and client expectations in addressing outcome improvement, and they need to adapt to change. The process is continuous and should fit in the framework of other program quality assurance and quality improvement activities, such as the Institute for Healthcare</td>
</tr>
</tbody>
</table>
Improvement, the Joint Commission on the Accreditation of Healthcare Organizations, and Medicaid. Data collected as part of this process should be fed back into the quality management process to assure that goals are accomplished and outcomes improved.

Quality management is a continuous process to improve how a health or social service meets or exceeds established professional standards and user expectations. The purpose of a quality management program is to ensure that (1) services adhere to PHS guidelines and established clinical practice; (2) program improvements include supportive services; (3) supportive services are linked to access and adherence to medical care; and (4) demographic, clinical, and utilization data are used to evaluate and address characteristics of the local epidemic. For further information on quality management, please refer to the resources available at: http://hab.hrsa.gov/deliverhivaidscare/qualitycare.html

<table>
<thead>
<tr>
<th>Reallocation of Funds</th>
<th>The movement of funds among service categories (e.g., oral health care to mental health) within or across subrecipients.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rebate</td>
<td>A return of a part of a payment.</td>
</tr>
<tr>
<td>Redistribution of Funds</td>
<td>The movement of funds from one contract to a different contract within the same service category (e.g., moving drug reimbursement money from Subrecipient A to Subrecipient B).</td>
</tr>
<tr>
<td>Reengagement</td>
<td>When a person who has dropped out of outpatient care for HIV begins to make and keep appointments again (see “Retention”).</td>
</tr>
<tr>
<td>Refund</td>
<td>An amount of money that is given back to someone who has paid too much.</td>
</tr>
<tr>
<td>Resource Allocation</td>
<td>The legislatively mandated responsibility of planning councils to assign CARE Act amounts or percentages to established priorities across specific service categories, geographic areas, populations, or subpopulations.</td>
</tr>
<tr>
<td>Retention</td>
<td>Retention in care means keeping patients engaged in outpatient care. An estimated 50% of persons living with HIV in the US are not retained in care. Retention is essential to providing ongoing treatment to all</td>
</tr>
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<tr>
<td>HIV-infected persons</td>
<td>HIV-infected persons, including those not yet receiving ART. Retention is not necessarily &quot;all or nothing&quot; and some patients may exhibit a cyclical in-and-out pattern of care (see: “Reengagement”).</td>
</tr>
<tr>
<td>Reviewer</td>
<td>A member of the Fulton County Government who conducts a site visit to audit or review subrecipient operations and/or administration of contract funds. The term also includes Fulton County Government staff that monitor subrecipient reporting requirements or financial accounting activities.</td>
</tr>
<tr>
<td>RDR</td>
<td>Ryan White HIV/AIDS Program Data Report provides a summary of the client population in CAREWare.</td>
</tr>
<tr>
<td>RSR</td>
<td>Ryan White HIV/AIDS Program Services Report is made up of the Recipient Report, the Service Provider (subrecipient) Report, and the Client Report.</td>
</tr>
<tr>
<td>RWHAP</td>
<td>Ryan White HIV/AIDS Program.</td>
</tr>
<tr>
<td>RWHAP-funded Service</td>
<td>A service paid for with Ryan White HIV/AIDS Program funds. Ryan White HIV/AIDS Treatment Extension Act of 2009: The Federal legislation created to address the health care and service needs of people living with HIV/AIDS disease and their families in the United States and its territories. The law has changed how RWHAP funds can be used, with an emphasis on providing life-saving and life-extending services for people living with HIV/AIDS.</td>
</tr>
<tr>
<td>Sanction</td>
<td>An intervention or adverse action taken by the Ryan White Part A Program against or toward a subrecipient due to noncompliance with contract provisions, program performance, or an inability/unwillingness to resolve legitimate, substantiated complaints.</td>
</tr>
<tr>
<td>Serious Concerns</td>
<td>Any issues that might negatively impact the health and safety of clients receiving services.</td>
</tr>
<tr>
<td>Service Gaps</td>
<td>A need that is not currently being addressed through existing services, either because no services are currently available or because available services are inappropriate for or inaccessible to the target population.</td>
</tr>
<tr>
<td>Service Costs</td>
<td>Service costs typically include wages and benefits of employees who</td>
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<tr>
<td>directly provide the service, and the cost of materials, equipment, and supplies used to provide the service.</td>
<td></td>
</tr>
<tr>
<td>Sliding Fee</td>
<td>Means that costs change according to the patient’s income, lack of income, or ability to pay.</td>
</tr>
<tr>
<td>Subrecipient or First-Line Entities</td>
<td>The term subrecipient refers to entities that receive funding directly from the Part A recipient.</td>
</tr>
<tr>
<td>Support Services</td>
<td>A set of services needed to achieve medical outcomes that affect the HIV-related clinical status of a person living with HIV/AIDS. Terms are defined in Sections 2604(c)(3) and 2604(d) of Title XXVI of the Public Health Service Act and the HIV/AIDS Bureau (HAB) Ryan White HIV/AIDS Program Annual Data Report.</td>
</tr>
<tr>
<td>Syringe Exchange Programs (or Syringe Services Programs; SSPs)</td>
<td>A social service that allows injecting drug users (IDUs) to obtain clean hypodermic needles and associated paraphernalia at little or no cost.</td>
</tr>
<tr>
<td>Target Expenditure</td>
<td>The percentage of a contract appropriate to have been spent at a given time period during a contract year. For example, a 12-month contract in its sixth month should be 50% spent.</td>
</tr>
<tr>
<td>Transmission Category</td>
<td>A grouping of disease exposure and infection routes. In relation to HIV/AIDS, transmission categories may include injection drug use, men who have sex with men, heterosexual contact, and perinatal transmission.</td>
</tr>
<tr>
<td>Technical Assistance</td>
<td>Any information or instruction needed from the Recipient by the Subrecipient to perform their contractual obligation(s) appropriately or to comply with Policies and Procedures.</td>
</tr>
<tr>
<td>Unduplicated Client Count</td>
<td>An accounting of clients in which a single individual is counted only once. For subrecipients/providers with multiple sites, a client is only counted once, even if he or she receives services at more than one of the subrecipients/provider's sites.</td>
</tr>
<tr>
<td>Unexpended Funds (Un-liquidated Obligations)</td>
<td>Obligated funds that have not been paid out. Not eligible to be carried over.</td>
</tr>
<tr>
<td><strong>Unique Record Number (URN)</strong></td>
<td>A nine-digit encrypted record number following HRSA URN specifications that distinguishes the client from all other clients and that is the same for the client across all subrecipient/provider settings. The URN is constructed using the first letter of the first name, the third letter of the first name (if blank, use middle initial, if no middle initial use '9'), the first letter of the last name, third letter of the last name (if blank, use '9'), month of birth, day of birth, and gender code. This string is then encrypted using a HRSA-supplied algorithm that can be incorporated into the subrecipients/provider's data collection system.</td>
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<tr>
<td><strong>Units of Services</strong></td>
<td>The standardized quantified amount of services provided by an agency. Each service category includes a Ryan White Part A-defined unit definition. Subrecipients use this definition to quantify the services they provide in terms of time, visits, payments, trips, etc.</td>
</tr>
<tr>
<td><strong>Unmet Need</strong></td>
<td>Comparing available services to identified needs reveals unmet needs and service gaps. This should include an examination of unmet needs for HIV-positive individuals who know their status but are not in care: service gaps for those who are currently in care: disparities in care; and capacity development needs of providers and the overall system of care. Analysis of unmet needs and service gaps might include not only a determination of overall needs but also identification of particular service needs for specific PLWHA populations.</td>
</tr>
<tr>
<td><strong>Un-obligated Balance</strong></td>
<td>Monies that have not been committed/promised/assigned/set aside for a specific purpose by the end of the grant year. Only funds listed in the Unobligated Balance on the FFR are eligible for carryover.</td>
</tr>
<tr>
<td><strong>Viral Load</strong></td>
<td>In relation to HIV, a test that measures the quantity of HIV RNA per unit of blood plasma. Results are expressed as a number of copies per milliliter of blood plasma and are an indicator of virus concentration and reproduction rate. This test is used as a predictor of HIV disease progression.</td>
</tr>
<tr>
<td><strong>Viral Suppression</strong></td>
<td>Suppressing or reducing the function and replication of a virus. Viral suppression is the goal of a successful HIV treatment regimen.</td>
</tr>
</tbody>
</table>
Appreciation is expressed to the following entities from which certain policies, procedures, forms, documents, language, ideas, and concepts were used in the development of this Program Manual:

- Harris County, Texas
- Boston, Massachusetts
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- Las, Vegas Nevada
- Miami-Dade, Florida
- Maricopa County, Arizona
- Philadelphia, Pennsylvania
- HRSA HAB
- Virginia Department of Health
- Texas Health Department
- Bravos Valley Council of Governments